



City of
**Santa
Monica**

Housing Focused System of Care

Homelessness Prevention
and Intervention Division

2026



Agenda

- Presentation Objectives
- Introduction
- History
- New Model
- Question + Answer

Presentation Objectives

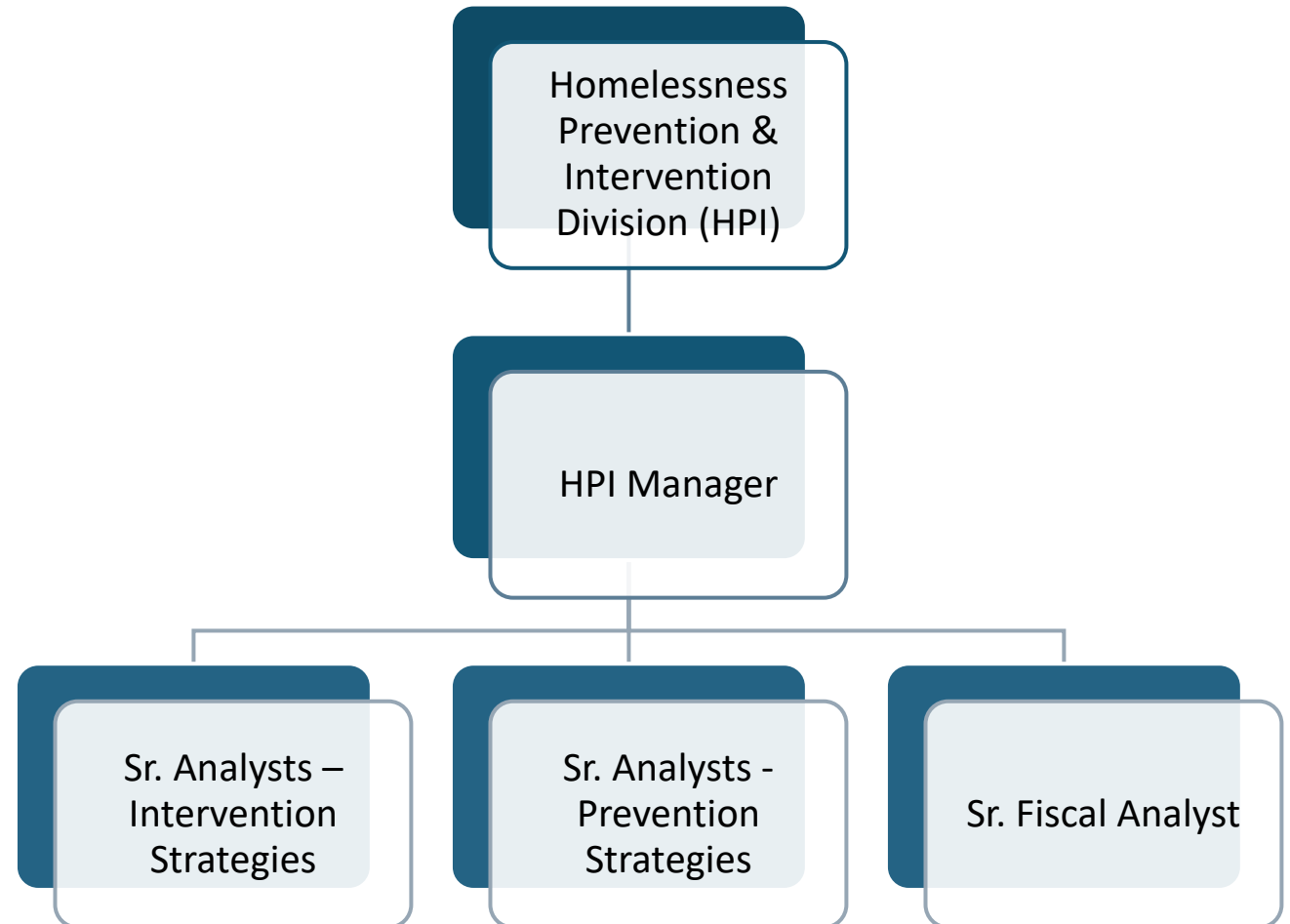
Presentation Objectives

- To educate the community on the City of Santa Monica's existing strategies to address and prevent homelessness.
- To provide the community with information on known planning details for the City's refined System of Care.
- To gather feedback from community members on the refined System of Care plans.

Introduction

City's Homelessness Prevention and Intervention Team

- The Homelessness Prevention and Intervention Division created in July 2025.
- In collaboration with City departments, local service providers, and regional entities, we fund and coordinate efforts to prevent and reduce homelessness in Santa Monica.
- Vulnerable adult households are our primary population.



City of Santa Monica's Homelessness Strategic Plan



 City of
Santa Monica • 2025-2030
Homelessness Strategic Plan

Four Pillars

- Prevention
- Intervention
- Coordination
- Communication

History



Existing System of Care

- The existing system of care has supported long-standing dynamic programming and held the vision of Santa Monica's homeless response efforts for many years.
- However, conditions have materially shifted:
 - Metro end of line impact
 - Increased behavioral health needs
 - Increased calls for service to Santa Monica Police Department

Current System Model

In addition to our homeless prevention programs, the City's homeless intervention model has historically hinged on City control of a congregate shelter, with a reliance on other entities for access to additional interim and permanent housing options.

- This model has demonstrated strengths:
 - Quick and efficient access to emergency shelter
 - Centralized service delivery in the City's downtown
 - Provides impactful, nuanced care in a complex and under-resourced landscape
 - Longstanding partnership with trusted non-profit community-based organizations
- However, there are constraints associated with our current model:
 - Concentration of service in a single Downtown location
 - Delays and resource limitations for people to transition from shelter to interim and permanent housing
 - Limited alignment with a housing first system design

Participant Experience of Current System Design

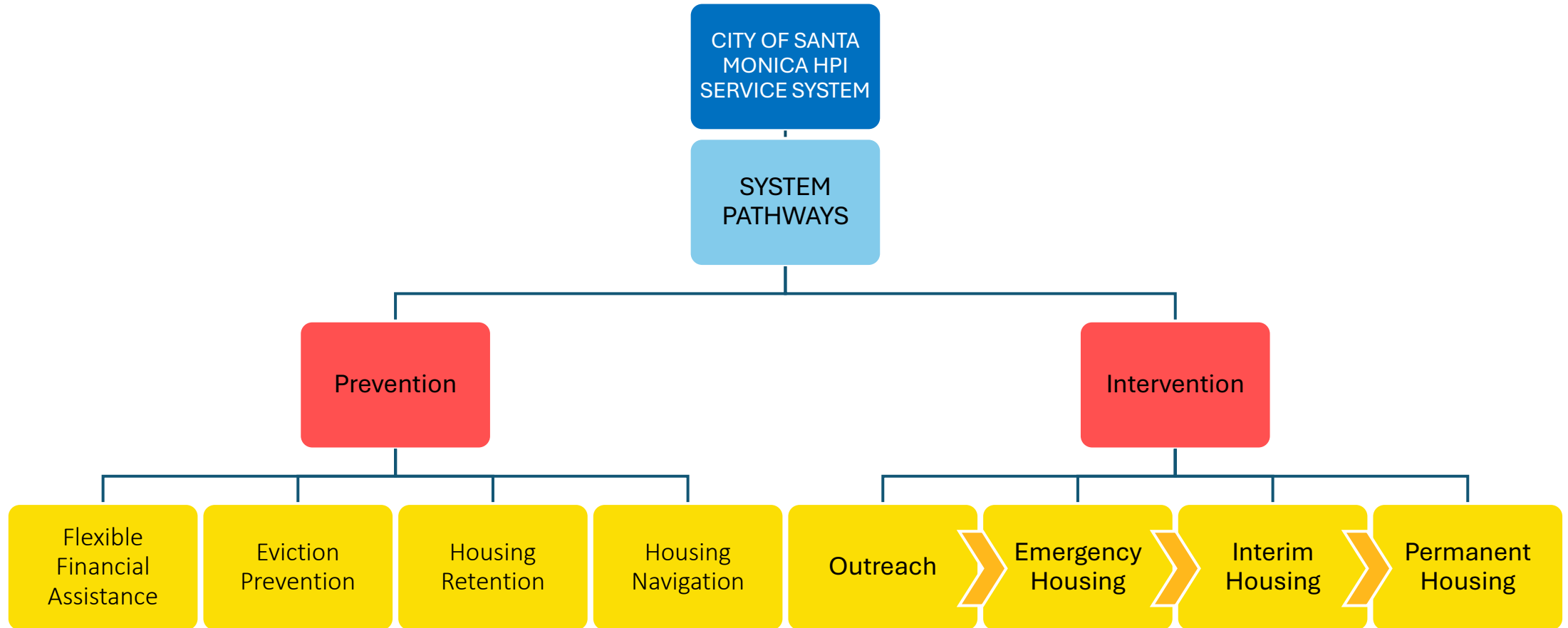
- For households at risk of homelessness:
 - The City's Renter's Protection initiative provides a variety of resource through legal aid, supportive service and flexible financial assistance to prevent housing instability and homelessness.
- For individuals experiencing street homelessness, the City supports a variety of supportive resources:
 - Homelessness outreach with support from the Police Dept's Homeless Liaison Program Team
 - Field based mental health and substances abuse resources
 - Emergency shelter and SUD diversion
 - Permanent housing resources

New Model

A New Proposed Municipal System of Care

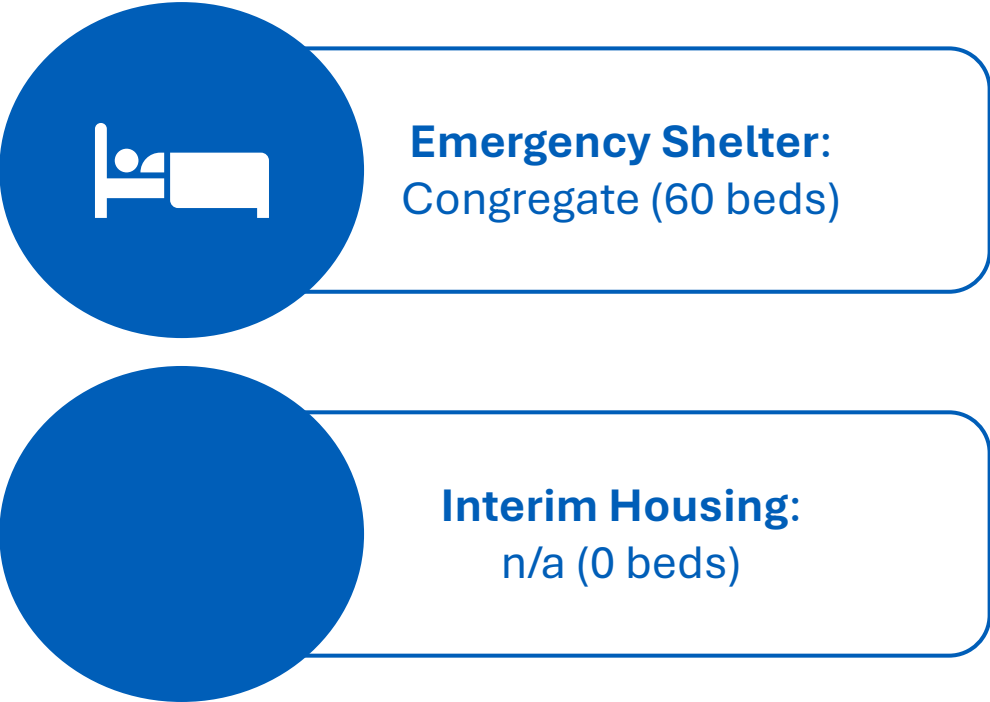
- Shift to a system of care with city-control of a housing focused continuum.
- Proposed model envisions City control and access to infrastructure at each step of the continuum, with a prioritization of a SMPP population for local placements:
 - Shelter access
 - Interim housing
 - Permanent housing
 - Prioritization and exits at each step of the continuum
- This model does not currently exist at the municipal level in Santa Monica.
- Plan utilizes existing resource / preserves existing capacity

City of Santa Monica Refined System of Care

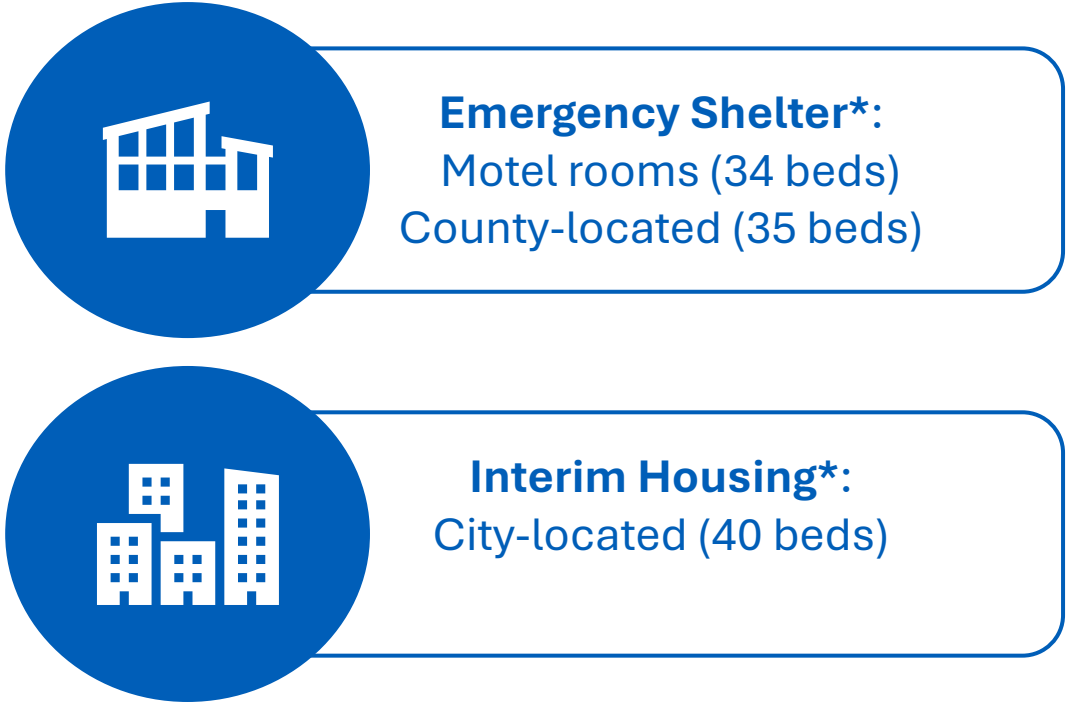


Refined System Capacity

Current City-Controlled Shelter Options



Proposed City-Controlled Shelter Options

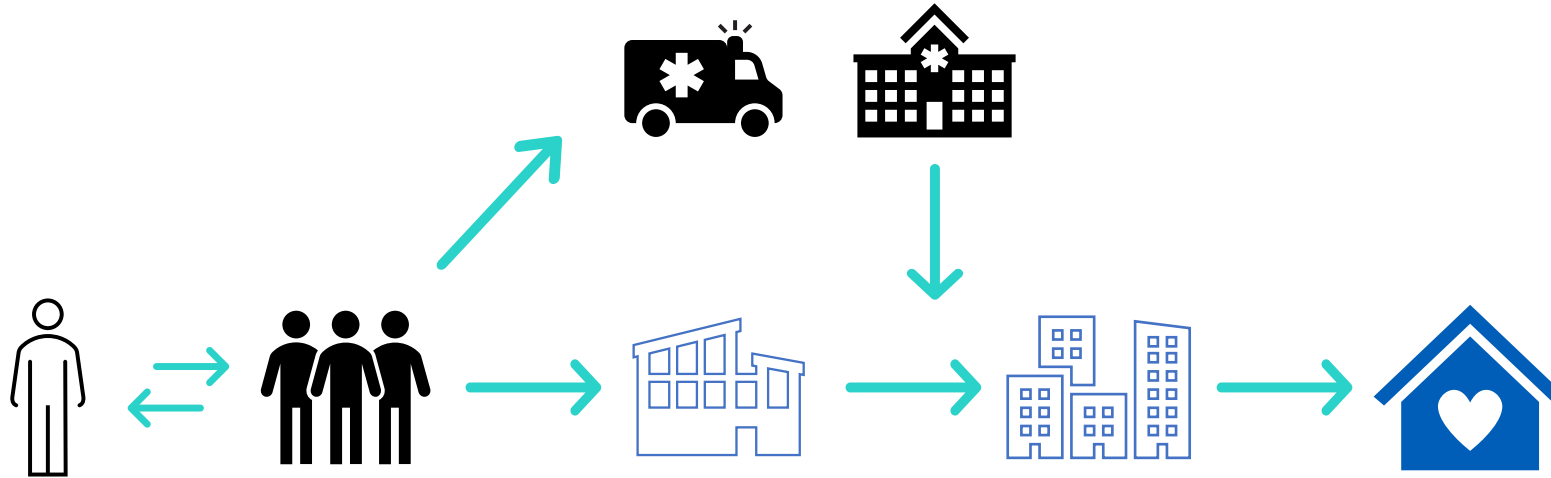


*Projected bed numbers are estimates and subject to change based on partner negotiations.

New Model Design Summary

- Motel Sheltering
 - City to assume management of the Palm motel for emergency 24/7 enrollment of interim housing, with 34 beds and a projected average length of stay for 120 days. A robust variety of supportive services will be provided on site: case management, behavioral health, physical health, workforce, and life skills.
- Residential Facility
 - City is exploring contracting with a facility like and/or The Manor for step down interim housing, with 40 beds and a projected length of stay between 4 to 8 months. Additionally, a robust variety of supportive services will be provided on site: case management, behavioral health, physical health, workforce, life skills and housing navigation support.
- Regional Shelter(s)
 - City is exploring contracting with a facility like and/or Salvation Army's Bell Shelter for emergency enrollment of interim housing, with 35 beds. A wide breath of supportive services will also be provided on site.
- Samoshel
 - Demobilization of Samoshel once the City assume management of these existing resources to support transfer of care and continued management of care plans for participants.

Participant Experience of Refined System Design



- For individuals experiencing street homelessness, the City will support a variety of resources:
 - Homelessness outreach with support from the Police Dept's Homeless Liaison Program Team
 - Field based mental health and substances abuse resources
 - Emergency shelter, SUD diversion, and interim housing bed with embedded supportive services
 - Permanent housing resources, rental subsidies and supportive housing

Refined System of Care

- Grounded in the goals of the Homelessness Strategic Plan.
- This refined system is an improvement of our existing model. There is not a loss of resources, and the model utilizes existing capacity of programming within the City.
- Present and continued investment in permanent housing resource through prevention efforts and Housing Division initiatives.
- Primary shift is towards City ownership of beds and services.
- Goal is housing focused outcomes that help people move off the streets and stabilize.



City Oversight + Management of Services

- City will have direct oversight over the entire system model. The City will:
 - Ensure clear operational roles of all service providing entities
 - Provide proper security and site management for each location
 - Develop and implement good neighbor policies
 - Prioritize coordination with public safety teams
 - Facilitate performance monitoring and reporting



Questions & Feedback

Thank you!